Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TYBMS Semester: VI

Subject: Project Management (Finance Elective)

Name of the Faculty Member: Mr. Lokesh Tardalkar

Month	Topics to be Covered	Additional	Number of
		Activities	Lectures
		planned / done	
Jan	Module I	Project Selection	12
	Intro to Project		
	Management & Project		
	Initiation		
Feb	Module II	Project Analysis	16
	Analysing Project		
	Feasibility		
Mar	Module III	Project Planning	16
	Budgeting, Cost, Risk		
	Estimates		
April	Module IV	Business Model	16
	New Dimension in		
	Project Management		
	Total no. of lectures		60

Sign of Faculty

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TYBMS Semester: VI

Subject: International Finance

Name of the Faculty Member: Rashmi Bendre

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
Jan	a) Introduction to International Finance: • Meaning/ Importance of International Finance, Scope of International Finance, Globalization of the World Economy, Goals of International Finance, The Emerging Challenges in International Finance b) Balance of Payment: • Introduction to Balance of Payment, Accounting Principles in Balance of Payment, Components of Balance of Payments, Balance of Payment Identity Indian Heritage in Business, Management, Production and Consumption. c) International Monetary Systems: • Evolution of International Monetary System , Gold Standard System , Bretton Woods System, Flexible Exchange Rate Regimes – 1973	Market Watch	16

	to Present, Current Exchange		
	Rate Arrangements, European		
	Monetary System, Fixed &		
	Flexible Exchange Rate System		
	d) An introduction to Exchange		
	Rates:		
	 Foreign Bank Note Market, 		
	Spot Foreign Exchange Market		
	• Exchange Rate Quotations &		
	Direct & Indirect Rates & Cross		
	Currency Rates & Spread &		
	Spread %		
	Spicua /		
	• Factors Affecting Exchange		
	Rates		
D 1	A 5	NA 1 (337 (1	17
Feb	a) Foreign Exchange	Market Watch	16
	Markets:		
	 Introduction to Foreign 		
	Exchange Markets, Structure		
	of Foreign Exchange Markets,		
	Types of Transactions &		
	Settlement Date, Exchange		
	Rate Quotations & Arbitrage,		
	Forward Quotations		
	(Annualized Forward Margin)		
	b) International Parity		
	Relationships & Foreign		
	Exchange Rate:		
	 Interest Rate Parity, 		
	Purchasing Power Parity &		
	Fishers Parity, Forecasting		
	Exchange Rates (Efficient		
	Market Approach,		
	Fundamental Approach,		
	Technical Approach,		
	Performance of the		
	Forecasters), Global Financial		
	Markets & Interest Rates		
	(Domestic & Offshore		
	Markets, Money Market		
	· •		

	Instruments) c) Currency &		
	Interest Rate Futures:		
	Introduction to Currency		
	Options (Option on Spot,		
	Futures & Futures Style		
	Options), Futures Contracts,		
	Markets & the Trading		
	Process, Hedging &		
	Speculation with Interest Rate		
	Futures, Currency Options in		
	India		
	IIIuia		
Mar	a) Euro Currency Bond	Market Watch	16
	Markets: • Introduction to Euro		
	Currency Market, Origin of Euro		
	Currency Market, Euro Bond		
	Market (Deposit, Loan, Notes		
	Market), Types of Euro Bonds,		
	Innovation in the Euro Bond		
	Markets, Competitive		
	Advantages of Euro Banks,		
	_		
	Control & Regulation of Euro		
	Bond Market b) International		
	Equity Markets & Investments:		
	Introduction to International		
	Equity Market, International		
	Equity Market Benchmarks, Risk		
	& Return from Foreign Equity		
	Investments, Equity Financing in		
	the International Markets,		
	Depository Receipts –		
	ADR,GDR,IDR c) International		
	Foreign Exchange Markets:		
	TOTAL EXCHAINGE MAINELS.		
	Meaning of International		
	Foreign Exchange Market, FERA		
	v/s FEMA, Scope & Significance		
	of Foreign Exchange Markets,		
	Role of Forex Manager, FDI v/s		
	FPI, Role of FEDAI in Foreign		
	Exchange Market d)		
	International Capital Budgeting:		

	Total no. of lectures		60
	 Introduction to Foreign Exchange Risk Management, Types of Risk, Trade & Exchange Risk, Portfolio Management in Foreign Assets, Arbitrage & Speculation b) International Tax Environment: Meaning of International Tax Environment, Objectives of Taxation, Types of Taxation, Benefits towards Parties doing Business Internationally, Tax Havens, Tax Liabilities c) International Project Appraisal: Meaning of Project Appraisal, Review of Net Present Value Approach (NPV), Option Approach to Project Appraisal, Project Appraisal in the International Context, Practice of Investment Appraisal 		
Apr	 Meaning of Capital Budgeting, Capital Budgeting Decisions, Incremental Cash Flows, Cash Flows at Subsidiary and Parent Company, Repatriation of Profits, Capital Budgeting Techniques – NPV Foreign Exchange Risk	Market Watch	14

Teaching Plan: 2020 - 21

Department: BMS Class: TYBMS Semester: VI

Subject: INNOVATIVE FINANCIAL SERVICES

Name of the Faculty: MARIO MASCARENHAS

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures (of 50 minutes)
January	 A) Financial Services: Concept, Objectives/Functions, Characteristics, Financial Service Market, Financial Service Market Constituents, Growth of Financial Services in India, Problems in Financial Services Sector, Banking and Non-Banking Companies, Regulatory Framework b) Factoring and Forfaiting: Introduction, Types of Factoring, Theoretical Framework, Factoring Cost, Advantages and Disadvantages of Factoring, Factoring in India, Factoring v/s Forfaiting, Working of Forfaiting, Benefits and Drawbacks of Forfaiting, Practical Problems. c) Bill Discounting: Introduction, Framework, Bill Market 	ASSIGNMENT/QUIZ	14
February	Schemes, Factoring V/s Bill Discounting in Receivable Management a) Issue Management and Intermediaries: • Introduction, Merchant Bankers/ Lead Managers, Underwriters, Bankers to an Issue, Brokers to an Issue b) Stock Broking:	ASSIGNMENT/QUIZ	16

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	• Introduction, Stock Brokers,		
	SubBrokers, Foreign Brokers, Trading and		
	Clearing/Self Clearing Members, Stock		
	Trading (Cash and Normal) Derivative		
	Trading		
	c) Securitization:		
	• Definition, Securitization v/s Factoring,		
	Features of Securitization, Pass Through		
	Certificates, Securitization Mechanism,		
	Special Purpose Vehicle, Securitisable		
	Assets, Benefits of Securitization, New		
	Guidelines on Securitization		
March	a) Issue Management and Intermediaries:	ASSIGNMENT/QUIZ	14
	• Introduction, Merchant Bankers/ Lead		
	Managers, Underwriters, Bankers to an		
	Issue, Brokers to an Issue		
	b) Stock Broking:		
	• Introduction, Stock Brokers, SubBrokers,		
	Foreign Brokers, Trading and Clearing/Self		
	Clearing Members, Stock Trading (Cash		
	and Normal) Derivative Trading		
	c) Securitization:		
	• Definition, Securitization v/s Factoring,		
	Features of Securitization, Pass Through		
	Certificates, Securitization Mechanism,		
	Special Purpose Vehicle, Securitisable		
	Assets, Benefits of Securitization, New		
	Guidelines on Securitization		
April	a) Consumer Finance:	ASSIGNMENT/QUIZ	16
	• Introduction, Sources, Types of		
	Products, Consumer Finance Practice in		
	India, Mechanics of Consumer Finance,		
	Terms, Pricing, Marketing and Insurance		
	of Consumer Finance, Consumer Credit		
	Scoring, Case for and against Consumer		
	Finance		
	b) Plastic Money:		

Total Lectures	60
Agencies in India, Limitations of Rating	
Credit Rating Symbols. Credit Rating	
Rating Agencies, Credit Rating Process,	
of Rating, Regulatory Framework, Credit	
Meaning, Origin, Features, Advantages	
c) Credit Rating:	
Applications	
Security Features and Financial	
Scenario. • Smart Cards- Features, Types,	
Misuse, Consumer Protection. Indian	
Debit Cards, Prevention of Frauds and	
Cards, Benefits of Credit Cards, Dangers of	
Performance of Credit Cards and Debit	
Debit Card- Smart card- Add-on Cards,	
India, Types of Plastic Cards- Credit card	
Growth of Plastic Money Services in	

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Sign of Faculty

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TYBMS B Semester: VI

Subject: Strategic Financial Management

Name of the Faculty Member: Mrs. Rakhi Pitkar

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
January	Dividend Decision & XBRL		16
Feb	Capital Budgeting & Capital Rationing		16
March	Shareholder value & Corporate Governance	Case studies & Discussion	16
April	Financial Management in Banking Sector & Working Capital Financing	Assignments	12
	Total no. of lectures		60

Mrs. Rakhi Pitkar

Sign of Faculty

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TYBMS Semester: VI

Subject: <u>HRM in Service Sector Management</u>

Name of the Faculty Member: Shweta Soman

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
Jan	Service Sector Management- An Overview: • Services - Meaning, Features, Classification of Services: End User, Degree of Tangibility, People Based Services, Expertise Required, Orientation Towards Profit, By Location • Service Sector Management — Meaning, Significance of Service Sector, Reasons for Growth in Service Sector • Service Organization - Importance of Layout and Design of Service Organization, Servicescape • Service Culture in Organization — Meaning, Developing Service Culture in Organization • Relationship Marketing — Meaning, Need and Importance in Service Sector Organizations, Six Market Model • Role of Service Employee • Role of Customers in Service Process— Customers as Productive Resources, Customers as Contributors to Service Quality, Customers as	Presentations	16

I	Commetitions		
	Competitors • Service		
	Encounter and Moment of Truth		
	-Meaning, Nature, Elements of		
	Service Encounter		
Feb	Managing Human Element in	Case studies	16
100	Service Sector: • Human		
	Element in Service Sector –		
	Introduction, Role and		
	Significance • The Services		
	Triangle • Front Line		
	Employees /Boundary		
	Spanners – Meaning, Issues		
	Faced by Front Line		
	Employees: Person/ Role		
	Conflicts, Organization/ Client		
	Conflict, Interclient Conflict		
	Emotional Labour – Meaning,		
	Strategies for Managing		
	Emotional Labour •		
	Recruitment in Service Sector—		
	Recruiting Right People, Recruitment Procedures and		
	Criteria, Challenges in		
	Recruitment in Service Sector		
	Selection of Employees in		
	Service Sector – Interviewing		
	Techniques: Abstract		
	Questioning, Situational		
	Vignette, Role Playing •		
	Develop People to Deliver		
	Service Quality •		
	Compensating Employees in		
	Service Sector • Motivating		
	Employees for Services •		
	Empowerment of Service		
	Workers – Meaning,		
	Advantages and Limitations		
Mar	Issues and Challenges of HR in	Presentations	16
	Service Sector: • Quality Issues		
	in Services: Meaning and		
	Dimensions of Service Quality,		
	The Service – Gap Model,		
	Reasons and Strategies to fill the		

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	Gaps • Delivering Services		
	through Agents and Brokers -		
	Meaning, Advantages,		
	Challenges, Strategies for		
	Effective Service Delivery		
	through Agents and Brokers •		
	HRM in Public Sector		
	Organizations and Non – Profit		
	Sector in India • Issues and		
	Challenges of HR in Specific		
	Services: A Business and		
	Professional Services: Banking		
	and Insurance, Legal,		
	Accountancy & Infrastructure:		
	Roads, Railways, Power & Public		
	Services: Police, Defense,		
	Disaster Management & Trade		
	Services: Wholesale and Retail,		
	,		
	Advertising, Maintenance and		
	Repairs A Personnel Services:		
	Education, Health Care, Hotels •		
	Social and Charitable Services		
April	HRP Evaluation. Attrition.	Case studies	14
April	HRP Evaluation, Attrition, Retention & Globalization: •	Case studies	14
April	Retention & Globalization: •	Case studies	14
April	Retention & Globalization: • Human Resource Planning	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector –	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector – Meaning, HRP Evaluation	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector,	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector •	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning,	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization,	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization, The Service — Profit Chain Model	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization, The Service — Profit Chain Model • Attrition in Service Sector —	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization, The Service — Profit Chain Model • Attrition in Service Sector — Meaning, Reasons for Attrition in	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization, The Service — Profit Chain Model • Attrition in Service Sector — Meaning, Reasons for Attrition in Service Sector, Cycle of Failure,	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization, The Service — Profit Chain Model • Attrition in Service Sector — Meaning, Reasons for Attrition in Service Sector, Cycle of Failure, Cycle of Mediocrity and Cycle of	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization, The Service — Profit Chain Model • Attrition in Service Sector — Meaning, Reasons for Attrition in Service Sector, Cycle of Failure, Cycle of Mediocrity and Cycle of Success • Retaining the Best	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization, The Service — Profit Chain Model • Attrition in Service Sector — Meaning, Reasons for Attrition in Service Sector, Cycle of Failure, Cycle of Mediocrity and Cycle of Success • Retaining the Best People in Service Sector —	Case studies	14
April	Retention & Globalization: • Human Resource Planning Evaluation in Service Sector — Meaning, HRP Evaluation Process, Purpose of HRP Evaluation in Service Sector, Issues Influencing HRP Evaluation in Service Sector • Service Leadership — Meaning, Integrating Marketing Operation and Human Resources, Creating a Leading Service Organization, The Service — Profit Chain Model • Attrition in Service Sector — Meaning, Reasons for Attrition in Service Sector, Cycle of Failure, Cycle of Mediocrity and Cycle of Success • Retaining the Best	Case studies	14

Employees as Customers, Measure and Reward String Service Performers • Globalization of Services- Meaning, Reasons for Globalization of Services, Impact of Globalization on Indian Service Sector. Organisational Effectiveness, Ways to Enhance Organisational Effectiveness	
Total no. of lectures	60

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TYBMS Semester: VI

Subject: HRM in Global Perspective

Name of the Faculty Member: Rashmi Bendre

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
Jan	 International HRM: Meaning and Features, Objectives, Evolution of IHRM, Reasons for Emergency of IHRM, Significance of IHRM in International Business, Scope/ Functions. Difference between International HRM and Domestic HRM. Approaches to IHRM: Ethnocentric, Polycentric, Geocentric and Regiocentric. Limitations to IHRM. Qualities of Global Managers. Organizational Dynamics and IHRM. Components of IHRM: Cross Cultural Management and Comparative HRM. Cross Cultural Management: Meaning, Features, Convergence of Cultures, Role of IHRM in Cross Culture Management, Problems of Cross Cultural Issues in Organizations, Importance of Cultural Sensitivity to 	done Case Studies	16
	 International Managers. □ Comparative HRM: Meaning, Importance, Difference between IHRM and Comparative HRM. • Managing Diversity in Workforce. 		

	Dealing with Cultural Shock		
Feb	 International Recruitment and Selection: Meaning-Sources of International Labour Market, Global Staffing, Selection Criteria, Managing Global Diverse Workforce. International Compensation: Meaning, Objectives, Components of International Compensation Program, Approaches to International Compensation. HRM Perspectives in Training and Development: 	Group Discussion	16
	Meaning, Advantages, Cross Cultural Training, Issues in Cross Cultural Training.		
	• International Performance Management: Meaning, Factors Influencing Performance, Criterion used for Performance Appraisal of International Employees, Problems Faced in International Performance Management.		
	Motivation and Reward System: Meaning, Benchmarking Global Practices.		
	• International Industrial Relations: Meaning, Key Issues in International Industrial Relations, Trade Unions and International IR		
Mar	• Concepts of PCNs (Parent-Country Nationals), TCNs (Third-Country Nationals) and HCNs (Host-Country Nationals).	Role Play	16
	• Expatriation: Meaning, Reasons for Expatriation, Factors in Selection of Expatriates, Advantages of Using Expatriates, Limitations of using Expatriates, Role of Family, the Role of Non-expatriates, Reasons for Expatriate Failure, Women and Expatriation, Requirements/Characteristics of Effective Expatriate Managers.		
	• Repatriation: Meaning, Repatriation Process, Factors affecting Repatriation Process, Role of Repatriate, Challenges faced by Repatriates		
Apr	 Emerging Trends in IHRM. Offshoring: Meaning, Importance, Offshoring and HRM in India. 	Case Studies	14

of Business Ethics, Global Values, International Corporate Code of Conduct, Criminalization of Bribery, Operationalizing Corporate Ethics of HR in Overall Corporate Ethics Programme. • Managing International Projects and Teams: Meaning, How Projects are Managed across the World and Challenges in Managing International Projects across the World. • HR in MNCs – Industrial Relations in MNCs. • Role of Technology on IHRM. • IHRM and Virtual Organization: Meaning and Features of Virtual Organization, Difference between Virtual Organization and Traditional Organization, Managing HR in Virtual Organization. • Growth in Strategic Alliances and Cross Border Mergers and Acquisitions- Impact on IHRM. • Knowledge Management and IHRM	
Total no. of lectures	60

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: <u>T.Y.B.M.S.-B</u> Semester: <u>VI</u>

Subject: INDIAN ETHOS IN MANAGEMENT

Name of the Faculty Member: Ms. Delisha D'souza

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
January	Unit 1: Indian Ethos – An Overview	- Case Study Discussion	16
	a) Indian Ethos		
	☐ Meaning, Features, Need,		
	History, Relevance, Principles		
	Practised by Indian Companies,		
	Requisites, Elements, Role of		
	Indian Ethos in Managerial		
	Practices		
	b) Management Lessons from		
	Scriptures: Management		
	Lessons from Vedas,		
	Management Lessons from		
	Mahabharata, Management		
	Lessons from Bible,		
	Management Lessons from		
	Quran, Management Lessons		
	from Kautilya's Arthashastra		
	Indian Heritage in Business,		
	Management, Production and		
	Consumption. Ethics v/s Ethos		
	Indian Management v/s Western		
	Management		
	Unit 2: Work Ethos and Values	- Case study	16
February	a) Work Ethos:	discussion	
	☐ Meaning, Levels,		
	Dimensions, Steps, Factors	- Quiz	
	Responsible for Poor Work Ethos		
	b) Values:	- Group PPT	
	☐ Meaning, Features, Values for	Presentations by	
	Indian Managers, Relevance of	students	
	Value Based Management in		
	Global Change, Impact of Values		

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	on Stakeholders: Employees,		
	Customers, Government,		
	Competitors and Society.		
	☐ Values for Managers, Trans-		
	Cultural Human Values in		
	Management and Management		
	Education, Secular v/s Spiritual		
	Values in Management,		
	Importance of Value System in		
	Work Culture		
	Unit 3: Stress Management	- Group PPT	14
March	a) Stress Management:	Presentations by	
	☐ Meaning, Types of Stress at	students	
	Work, Causes of Stress,		
	Consequences of Stress	- Case study	
	b) Stress Management	discussions	
	Techniques:		
	☐ Meditation : Meaning,		
	Techniques, Advantages, Mental		
	Health and its Importance in		
	Management, Brain Storming,		
	Brain Stilling, Yoga: Meaning,		
	Significance c) Leadership:		
	☐ Meaning, Contemporary		
	Approaches to Leadership, Joint		
	Hindu Family Business –		
	Leadership Qualities of Karta		
	d) Motivation:		
	☐ Meaning, Indian Approach to		
	Motivation, Techniques		
	Unit 4: Indian Systems of	- Case study	14
April	Learning a) Learning: Meaning,	discussion	
	Mechanisms	C PPT	
	☐ Gurukul System of Learning :	- Group PPT	
	Meaning, Features, Advantages,	Presentations by	
	Disadvantages	students.	
	☐ Modern System of Learning:		
	,		
	Meanings, Features, Advantages,		
	Disadvantages		
	☐ Karma: Meaning, Importance		
	of Karma to Managers,		
	Nishkama Karma		
	☐ Laws of Karma: The Great		
	Law, Law of Creation, Law of		
	Humility, Law of Growth, Law		
	of Responsibility, Law of		
	Connection		

☐ Corporate Karma: Meaning,	
Methodology, Guidelines for	
good Corporate Karma	
☐ Self-Management: Personal	
growth and Lessons from	
Ancient Indian Education System	
☐ Personality Development:	
Meaning, Determinants, Indian	
Ethos and Personality	
Development	
Total no. of lectures	60

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TY BMS A HR Semester: VI

Subject: Organizational Development.

Name of the Faculty Member: Satish Bendre

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
January	Organization Development, meaning, features, Relevance, OD Practitioner, Emerging trends, OD Global setting. Principle, process and Importance of OD		15
February	Organizational Diagnosis, Organizational Renewal, Organizational Change, Change agents, OD Leadership development.		20
March	OD Interventions, Types of Interventions, Techniques of OD Intervention, Strategic Interventions, Traditional, Modern, Evaluation of OD Interventions,		15
April	Issues faced in OD, Values in OD, Ethics in OD, Organizational Effectivness.Approach, Goal, parameters, process, strategic approach,		10

Total no. of lectures	60

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TYBMS Semester: VI

Subject: Brand Management

Name of the Faculty Member: Shweta Soman

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
Jan	Introduction to Brand Management: • Meaning of Brand, Branding, Brand Management, Importance of Branding to Consumers, Firms, Brands v/s Products, Scope of Branding, Branding Challenges and Opportunities, Strategic Brand Management Process, Customer Based Brand Equity model (CBBE), Sources of Brand Equity, Steps of Brand Building including Brand Building Blocks, Brand Positioning: Meaning, Importance, Basis	Presentations	16
Feb	Planning and Implementing Brand Marketing Programs: • Brand Elements: Meaning, Criteria for choosing Brand Elements, Types of Brand Elements • Integrating Marketing Programs and Activities • Personalising Marketing: Experiential Marketing, One to One Marketing, Permission Marketing • Product Strategy:	Case studies	16

	Perceived Quality and		
	Relationship Marketing •		
	Pricing Strategy: Setting Prices		
	to Build Brand Equity •		
	Channel Strategy: Direct,		
	Indirect Channels • Promotion		
	Strategy: Developing		
	Integrated Marketing		
	Communication Programs •		
	Leveraging Secondary Brand		
	Associations to Build Brand		
	Equity: Companies, Countries,		
	Channel of Distribution, Co-		
	branding, Characters, Events		
Mar	The Brand Value Chain b)	Presentations	16
ıvıaı	Measuring Sources of Brand	110001111110110	10
	Equity: • Qualitative Research		
	Techniques: Projective		
	,		
	Techniques: Completion,		
	Comparison, Brand Personality		
	and Values: The Big Five, Free		
	Association • Quantitative		
	Research Techniques: Brand		
	Awareness: Recognition, Recall,		
	Brand Image, Brand Responses		
	c) Young and Rubicam's Brand		
	Asset Valuator d) Measuring		
	Outcomes of Brand Equity •		
	Comparative Methods: Brand		
	based Comparative Approaches,		
	Marketing Based Comparative		
	Approaches, Conjoint Analysis •		
	Holistic Methods: Residual		
	Approaches, Valuation		
	Approaches: Historical		
	Perspectives and Interbrand's		
	·		
	Brand Valuation Methodology		
Apr	Designing & Implementing	Case studies	14
- - - - - - - - - - 	Branding Strategies: • Brand		
	Architecture: Meaning of Brand		
	Architecture, The Brand-Product		
	Matri, Breadth of a Branding		
	Strategy, Depth of a Branding		
	Strategy, Depth of a branding		

Strategy • Brand Hierarchy: Meaning of Brand Hierarchy, Building Equity at Different Hierarchy Levels • Cause Marketing to Build Brand Equity: Meaning of Cause Marketing, Advantages, Green Marketing b) Brand Extensions: • Meaning, Advantages, Disadvantages, Brand Extension and Brand Equity c) Managing Brands over Time: • Reinforcing Brands, Revatilising Brands d) Building Global Customer Based Brand Equity	
Total no. of lectures	60

Teaching Plan: 2020 - 21

Department: B.Com (BMS) Class: T.Y.B.Com (BMS) Semester: VI

Subject: INTERNATIONAL MARKETING

Name of the Faculty: HARMINDER SINGH OBEROI

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures (of 50 minutes)
JANUARY	INTRODUCTION TO INTERNATIONAL MARKETING AND TRADE		08
FEBRUARY	INTRODUCTION TO INTERNATIONAL MARKETING AND TRADE, INTERNATIONAL MARKETING ENVIRONMENT AND MARKETING RESEARCH		10
MARCH	INTERNATIONAL MARKETING ENVIRONMENT AND MARKETING RESEARCH, INTERNATIONAL MARKETING MIX		10
APRIL	INTERNATIONAL MARKETING MIX, DEVELOPMENTS IN INTERNATIONAL MARKETING		16
	Total Lectures		44

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TY BMS A Mkt Semester: VI

Subject: Media Planning and Management

Name of the Faculty Member: Satish Bendre

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
January	Meaning Features of Media. Role of media, Objectives and scope, Role of a media planner, Media Research, ABC, Press audits, TRPs, National Television Study. Org structure of Media Company. Challenges in Media planning.		20
February	Media Mix, types of Media Mix, Media Vehicles, Media Choices, Print, Television ,Radio, Out of Home, Emerging Media, Media strategy, Media scheduling		15
March	Media Budget, Methods of setting Media Budget, Buying Brief, Media scheduling, Factors affecting scheduling, Scheduling patterns, scheduling strategies.		15
April	Media Measurements, Basic Metrics, Print Metrics, Evaluating media Buying, Plan metrics,		10

Total no. of lectures	60
Benchmarking Metrics, evaluating print Media Buying.	

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: <u>T.Y.B.M.S.-B</u> Semester: <u>VI</u>

Subject: <u>RETAILMANAGEMENT</u>

Name of the Faculty Member: Ms. Delisha D'souza

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
	Unit 1: Retail Management- An	- Case Study	16
January	overview	Discussion	
	a) Retail Management:		
	☐ Introduction and Meaning,		
	Significance, Factors Influencing Retail		
	Management, Scope of Retail		
	Management		
	b) Retail Formats:		
	☐ Concept of Organized Retailing:		
	Factors Responsible for the Growth of		
	Organized Retail in India, Multichannel		
	Retailing: Meaning and Types, E-tailing:		
	Meaning, Advantages and Limitations		
	c) Emerging Trends in Retailing		
	Impact of Globalization on Retailing		
	☐ I.T in Retail: Importance, Advantages		
	and Limitations, Applications of I.T. in		
	Retail: EDI, Bar Coding, RFID Tags,		
	Electronic Surveillance, Electronic Shelf		
	Labels ☐ FDI in Retailing: Meaning, Need for	- Case study	16
February	FDI in Indian Retail Scenario	discussion	10
1 Cordary	☐ Franchising: Meaning, Types,	discussion	
	Advantages and Limitations,	- Quiz	
	Franchising in India	Quil	
	☐ Green Retailing	- Group PPT	
	☐ Airport Retailing	Presentations by	
		students	
1	Unit 2: Retail Consumer and		
	Retail Strategy		
	a) Retail Consumer/Shopper:		
	☐ Meaning of Retail Shopper,		
	Factors Influencing Retail		

	Shoppers, Changing Profile of		
	Retail Shoppers, Market		
	Research as a Tool for		
	Understanding Retail Markets		
	and Shoppers b) CRM in Retail:		
	☐ Meaning, Objectives		
	☐ Customer Retention		
	Approaches: Frequent Shopper		
	Programme, Special Customer		
	Services, Personalization,		
	Community		
	c) Retail Strategy:		
	☐ Meaning, Steps in Developing		
	Retail Strategy, Retail Value		
	Chain d) Store Location		
	Selection:		
	• Meaning, Types of Retail		
	Locations, Factors Influencing		
	Store Location	G Pro-	
)	e) HRM in Retail:	- Group PPT	14
March	☐ Meaning, Significance,	Presentations by	
	Functions	students	
	☐ Organization Structure in		
	Retail: Meaning, Factors	- Case study	
	Influencing Designing	discussions	
	Organization Structure,		
	Organization Structure for Small		
	Stores/Single Stores/Independent		
	Retailers and Retail Store		
	Chain/Department Store		
	Unit 3: Merchandise Management and Pricing		
	• a) Merchandise Management		
	☐ Concept, Types of		
	Merchandise, Principles of		
	Merchandising, Merchandise		
	Planning- Meaning and Process,		
	Merchandise Category –		
	Meaning, Importance,		
	Components, Role of Category		
	1		
	Captain, Merchandise		
	Procurement/SourcingMeaning,		
	Process, Sources for		
	Merchandise b) Buying		
	Function:		
	☐ Meaning, Buying Cycle,		
	Factors Affecting Buying		
	Functions, Functions of Buying		
	for Different Types of		

	Organizations Young and		
	Rubicam's Brand Asset Valuator-		
	Independent Store, Retail Chain,		
	Non-store Retailer c) Concept of		
	Lifestyle Merchandising d)		
	Private Label		
	☐ Meaning, Need and		
	Importance, Private Labels in		
	India e) Retail Pricing		
	☐ Meaning, Considerations in		
	Setting Retail Pricing		
	☐ Pricing Strategies: High/ Low		
	Pricing: Meaning, Benefits,		
	Everyday Low Pricing: Meaning,		
	Benefits, Market Skimming,		
	Market Penetration, Leader		
	Pricing, Odd Pricing, Single		
	Pricing, Multiple Pricing, Anchor		
	Pricing		
	☐ Variable Pricing and Price		
	Discrimination- Meaning Types:		
	 Individualized Variable 		
	Pricing/First Degree Price		
	 Self-Selected Variable Pricing/ 		
	Second Degree Price		
	DiscriminationClearance and		
	Promotional Markdowns,		
	Coupons, Price Bundling,		
	Multiple – Unit Pricing		
	• Variable Pricing by Market		
	Segment/ Third Degree Price		
	Discrimination	1	1.4
A '1	Unit 4: Managing and	- Case study	14
April	Sustaining Retail	discussion	
	a) Retail Store Operations:	Carra DDT	
	 Meaning, Responsibilities of 	- Group PPT	
	Store Manager, The 5 S's of	Presentations by students.	
	Retail Operations (Systems,	students.	
	Standards, Stock, Space, Staff) b)	- Quizzes	
	Store Design and Layout:	Quizzes	
	• Store Design- Meaning,		
	Objectives, Principles, Elements		
	1 11 4 1 11 4 1 11 1	I	
	of Exterior and Interior Store		
	Design, Store Atmospherics and		
	Design, Store Atmospherics and		
	Design, Store Atmospherics and Aesthetics		

Signage and Graphics: Meaning, Significance, Concept	
of Digital Signage	
• Feature Areas: Meaning, Types:	
Windows, Entrances,	
Freestanding Displays, End	
Caps, Promotional Aisles, Walls,	
Dressing Rooms, Cash Wraps	
Total no. of lectures	60

Teaching Plan: 2020 - 21

Department: Bachelor of Management Studies

Class: TYBMS Semester: VI

Subject: Operations Research

Name of the Faculty Member: Srinath Ramaswamy

Month	Topics to be Covered	Additional Activities planned / done	Number of Lectures
January 2021	Introduction to OR		16
	UNIT 2:		
	Chapters: Assignment problems and Transportation problems		
February	UNIT 1: LPP – Introduction, formulation		14
	LPP graphical method and simplex method		
March	UNIT 3: Network analysis:		16
	Floats, slacks, Crashing, PERT		

	UNIT 4:	14
April	Job sequencing	
	Gaming theory	
	Revision of all modules	
	Total no. of lectures	60